

# FAI Amateur Built & Experimental Aircraft Commission (CIACA) 2024 Plenary Meeting

Agenda Item	FAI Secretary General report
Annex	2024-CIACA-plenary-FAI-SG (report)

#### 1 INTRODUCTION

Markus Haggeney provided the report during the in-person meeting on 29 June 2024 (see also Statute 8.3.1 and By-Law 3.4.3).

Below notes are based on statutory obligations (8.2.2 annual report to the FAI General Conference). Further, they offer an update on activities conducted by FAI secretariat. This file summarizes the presentation held on 29 June 2024.

# 2 117<sup>TH</sup> FAI GENERAL CONFERENCE (26-27 OCT 2023)

#### 2.1 MINUTES

The minutes of the GC-proceedings have been shared with FAI stakeholders (Members, Commission Presidents etc) on 16 Feb 2024.

# 2.2 ATTENDANCE

The first in-person meeting since 2019. Dayton, Ohio, USA "The birthplace of Aviation" In attendance:

- 32 members plus 12 proxies (member -> member) plus 1 affiliate member
- 9 Air Sport Commissions plus 3 Technical Commissions

Approx 140 attending FAI Awards Ceremony

Approx 98 attending GC (incl. observers)

# 2.3 NO ELECTION YEAR (2023)

FAI President & Executive Directors in office for the term 2022-2024.



David MONKS GBR (President)

Elected FAI GC 2022 (held online) David MONKS (2020) Andy CHAU (2022) Agust GUDMUNDSSON (2016) Eric MOZER (2020) Patrick NAEGELI (2020) Marina VIGORITO (2018) Graeme WINDSOR (2020)



Andy CHAU HKG



Agust GUDMUNDSSON ISL



Eric MOZER USA (Deputy President)



Patrick NAEGELI GBR



Marina VIGORITO ITA



Graeme WINDSOR AUS



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# 2.4 FAI FINANCES

These are focus items on each GC related to the discharge of the Executive Board for the previous FY, the membership scheme, class change requests, and the budget proposal for the new budget year.

# 2.4.1 Finances 2022 (audited)

Budget for FY 2022 was approved by GC 2021 with an overspent of KCHF 67 and ended with a favourable KCHF + 67. This is due to continuing cost cutting success, and commissions underspent.

GC accepted the presented results and discharged the FAI EB for the year 2022.

Legal Account	Description	BUDGET 2022 (GC Approved)	ACTUAL 2022 31.12.2022
	INCOME	1,627,826	1,454,702
30	INCOME FROM MEMBERS	918,692	917,969
32	COMMERCIAL REVENUES	200,000	101,675
33	COMPETITIONS REVENUES	391,334	318,852
34	OTHER REVENUES	117,800	177,569
38	REDUCTION IN EARNINGS	0	-61,363
	OPERATING EXPENSES & NON-OPERATING RESULTS	-1,585,641	-1,380,278
4	DIRECT EXPENSES	-299,495	-266,373
5	PERSONNEL COSTS	-744,843	-627,515
6	OTHER OPERATING EXPENSES, DEPRECIATION, FINANCIAL RESULTS	-689,297	-542,321
8	EXTRAORDINARY AND NON-OPERATING RESULTS, TAX	147,994	55,932
	PROFIT / (LOSS)	-63,810	67,576
	GENERAL AND ADMINISTRATION PROFIT / (LOSS)	42,184	74,424
	COST CENTER (ASCs) PROFIT / (LOSS)	-105,994	-6,849

#### 2.4.2 Finances 2023 (audited)

The financial audit for the FY 2023 was conducted by the GC-appointed auditor, BDO, on 22-26 April 2024. The full <u>auditors-report will be shared by Secretariat</u> ahead of the FAI General Conference 2024.

#### FAI Special Reserves 2013 - 2023

Source: Financial Statements (28 May 2024) - BDO											
Last update: 21 Jun 2024 audited											
CHF currency	YE 2013	YE 2014	YE 2015	YE 2016	YE 2017	YE 2018	YE 2019	YE 2020	YE 2021	YE 2022	YE 2023
CASI (General Air Sports)	2′000	1'501	1'501	1'501	1'501	1'501	1'501	1'501	1'501	4'501	4′501
CIA (Ballooning)	116'314	120'492	143'355	173'120	192'290	209'058	210'427	188'009	177'654	178'489	188'845
CIACA (Amateur-built & experimental aircraft)	-2'846	-5'776	-8'328	-5'379	-7'422	-8'636	-8'655	-8'654	-8'655	-8'655	-8'671
CIAM (Aeromodelling)	63'825	77'018	79'977	86'954	95'481	102'075	114'423	107'709	113'171	94'883	165'973
CIG (Rotorcraft)	18'380	15'829	24'786	22'034	20'099	18'945	15'752	15'537	16'337	15'954	11'924
CIMA (Microlight and Paramotor)	44'216	55'875	54'629	66'657	67'964	60'566	55'414	54'022	55'039	56'881	57'597
CIVA (Aerobatics)	67'677	83'027	96'763	102'847	92'182	81'218	66'404	62'178	64'477	51'931	38'598
CIVL (Hang Gliding and Paragliding)	217'406	215'530	231'912	264'555	275'428	273'846	270'372	212'327	203'884	193'021	209'974
GAC (General Aviation)	55'207	60'105	57'293	58'539	64'495	67'234	74'233	74'293	74'402	74′531	74'785
IGC (Gliding)	169'096	159'675	140'021	131'079	140'433	152'537	126'177	106'871	76'185	88'876	81'558
ISC (Skydiving)	212'123	211'178	194'505	216'460	220'136	171'228	157'200	176'922	177'749	197'482	235'479
Air Sport Commissions	963'398	994'454	1'016'414	1'118'367	1'162'587	1'129'572	1'083'248	990'714	951'745	947'896	1'060'564
CIMP (Medico-psychological)	-9'179	-12′606	-14'143	-15'168	-17'822	-20'628	-20'628	-20′558	-20'558	-20'231	-21′731
EnvC (Environment)	-9 179	-12 606	-14 145	-15 106	-17 022	-20 628	-20 628	-20 558	-20 558 -795	-20 231	-21 /31
EduC (Education)	-1'816					-/95	-795	-/95	-/95	-795	-2 295 -1'500
` '	-10'995	12/000	1 4/1 42	15/100	17/022	24/422	24/422	24/252	-21'353	21/026	
Technical Commissions	-10.995	-12′606	-14'143	-15′168	-17'822	-21'423	-21'423	-21′353	-21 353	-21′026	-25′526
All Commissions	952'403	981'848	1'002'271	1'103'199	1'144'765	1'108'149	1'061'825	969'361	930'392	926'870	1'035'038
Alvaro de Orleans Borbon Fund					297'865	277′777	277′777	277′777	277′777	277′777	277′777
World Air Games	236'665	301'665	156'016	22'016	22'016	22'016	22'016	22'016	22'016	22'016	22′016
Olympic Movement Fund	151'548	129'579	129'579	104'579	42'579	17'579	17'579	17'579	17'579	17'579	17'579
World Grand Prix of Aviation (WGPA)	100'931	100'931	100'931	100'931	100'931	100'931	100'931	100'931	100'931	100'931	100'931
Other	489'144	532'175	386'526	227'526	463'391	418'303	418'303	418'303	418'303	418'303	418'303
Grand Total	1'441'547	1'514'023	1'388'797	1'330'725	1'608'155	1'526'452	1'480'128	1'387'664	1'348'695	1'345'173	1'453'341
Grana rotar					2 2 2 2 2 3 3		120	2 2 2 7 0 0 1		) rounded figu	

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# 2.4.3 Members and impact on FAI finances

The main adverse effect on income from members (annual membership fees) originates in the conflict in the Ukraine. Whereas BLR continued to meet its obligations until YE 2023, RUS is overdue.

Following the EB-decision of 28 Feb 2022 removing all rights from BLR and RUS, Members discussed the matter in GC 2023.

GC 2023 voted (secret ballot) on maintaining the suspension of RUS and BLR with 187 yes, 17 no, 24 abstain.

Additionally, class change requests submitted by SLO (class 8 to 10) and UKR (class 7 to 10) were approved by GC with effect as of 01 Jan 2024. Note the recent By-Laws changes to defer any future class change by two years.

#### 2.4.4 Membership Fees for Year 2024

Based on discussions and decisions taken by the GC 2022, the going-in position for the 2024 membership fees was for + 6% (for membership fees based on 2023 figures) plus additionally 2%CPI to compensate increasing costs in Switzerland. Members rejected the proposal, and only approved the increase according to the CPI-effect forecast for SUI in 2024. (172 yes, 77 no, 3 abstain).

# 2.4.5 Budget 2024

Taken the approved increase 2%) and the submitted budget proposals, the GC approved the budget as shown (227 yes, 21 no, 2 abstain).

Legal Account	Description	BUDGET 2022	ACTUAL 2022	BUDGET 2023	BUDGET 2024 no increase + CPI
	INCOME	1,627,826	1,454,702	1,471,067	1,866,681
30	INCOME FROM MEMBERS	918,692	917,969	901,256	927,782
32	COMMERCIAL REVENUES	200,000	101,675	100,000	302,000
33	COMPETITIONS REVENUES	391,334	318,852	371,311	512,560
34-36	OTHER REVENUES	117,800	177,569	98,500	124,333
38	REDUCTION IN EARNINGS	0	-61,363	0	(
	OPERATING EXPENSES & NON-OPERATING RESULTS	-1,691,635	-1,387,127	-1,647,745	-1,736,029
4	DIRECT EXPENSES	-299,495	-266,373	-279,273	-245,630
5	PERSONNEL COSTS	-744,843	-627,515	-691,900	-697,82
6	OTHER OPERATING EXPENSES, DEPRECIATION, FINANCIAL RESULTS	-689,297	-542,321	-726,353	-842,85
8	EXTRAORDINARY AND NON-OPERATING RESULTS, TAX	42,000	49,083	49,780	50,28
	PROFIT / (LOSS)	-63,810	67,575	-176,678	130,65
	GENERAL AND ADMINISTRATION + TECH COMMISSIONS PROFIT / (LOSS)	42,184	74,424	-66,476	150,66
	FAI Secretariat	47,184	71,097	-58,976	158,16
	Technical Commissions	-5,000	3,327	-7,500	-7,50
	AIRSPORT COMMISSIONS PROFIT / (LOSS)	-105,994	-6,849	-110,201	-20,01
	TOTAL COMMISSIONS PROFIT / (LOSS)	-110,994	-3,522	-117,701	-27,51

Note the (almost) break-even achievable <u>only</u> with the budgeted commercial income. Commission budgets as part of the overall FAI budget were approved by GC, without any adjustments, as submitted.



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# 2.5 OTHER GC 2023 TOPICS

# 2.5.1 Statutes & By-Laws Working Group

GC-elected members:

Chair: Gillian RAYNER

Members: Patrick PAUWELS

Peter ERIKSEN
Alexandra MOORE
Mary Anne STEVENS

EB PoC: Marina VIGORITO (according to SBWG Terms of Reference – appointed by EB)

# 2.5.2 General Air Sport Commission (CASI)

GC-elected 2022 (term 2022-2024) AUS, CZE, ESP, SWE, USA

GC-elected 2023 (term 2023-2025): BRA, BEL, FRA, GBR, GER, ITA

Ex officio: all Air Sport Commission Presidents.

CASI-Members ASCs (ex of	ficio)	CASI Members NACs							
Mark SULLIVAN	(CIA)	Graham HILL	(AUS)	2022-2024					
Alfons HUBMANN	(CIACA)	Salvator HAIM	(BRA)	2023-2025					
Antonis PAPADOPOULOS	(CIAM)	Jacques BERLO	(BEL)	2023-2025					
Serfina OGONCZYK-MAKO	WSKA (CIG)	Jiri DODAL	(CZE)	2022-2024					
Wolfgang LINTL	(CIMA)	Carles AYMAT	(ESP)	2022-2024					
Nick BUCKENHAM	(CIVA)	Bruno DELOR	(FRA)	2023-2025					
Bill HUGHES	(CIVL)	Rob HUGHES	(GBR)	2023-2025					
Hans SCHWEBEL	(GAC)	Claus CORDES	(GER)	2023-2025					
Scott NEUMAN	(ICARE)	Andrea TOMASI	(ITA)	2023-2025					
Peter ERIKSEN	(IGC)	Ann-Sophie TERSMEDEN	SWE)	2022-2024					
Alberto MARTIN PARACUEL	LLOS (ISC)	Art GREENFIELD	(USA)	2022-2024					
Bureau									
Antonis PAPADOPOULOS (	P)								
Gillian RAYNER (	1 <sup>st</sup> VP)								
Art GREENFIELD (	VP)								
Bruno DELOR (	VP)								
Rob HUGHES (	VP)								
Elisabet MIKAELSSON (	Secretary)								

CASI positions are held by FAI Active Members – the listed names are the appointed representatives of those Active Members, but the position is held by the active member.



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#### 2.5.3 FAI Statutes

GC approved a new version of the FAI Statutes, effective 01 Jan 2024.

See document on www.fai.org/documents (document shows track-changes)

#### 2.5.4 Code of Ethics

GC approved a new version of the FAI Code of Ethics, effective 01 Jan 2024 and an updated v2 (effective 27 Feb 2024) to include an Award on Request of IGC.

See document on www.fai.org/documents (document shows track-changes)

#### 2.5.5 Code of Ethics / Introduction of a Whistleblowing scheme

A confidential reporting mechanism has been introduced.

• See www.fai.org/page/whistleblowing-channel

The FAI Disciplinary Code (introduced by CASI, effective 01 Jan 2023) will be the governing document to deal with reports.

Offences subject to a disciplinary procedure can be categorised as follows:

- Breach of ethics according to the current FAI Code of Ethics.
- Institutional offence.
- · Violent behaviour.
- Sport-related issues.

#### 2.5.6 Future FAI General Conferences (2024 and following)

GC 2024

GC accepted the bid from FAI's member in the Kingdom of Saudi Arabia to host the GC 2024 in the City of Riyadh.

Meetings (EB, CPs, CASI, Awards Ceremony, GC) 17 – 21 Nov 2024. Details will be shared with FAI stakeholders in due course. Note awards Ceremony 19 Nov, GC day 1 20 Nov, GC day 2 21 Nov).

GC 2024 will elect FAI President, FAI Executive Directors.

#### GC 2025

Commissions will be asked to budget for the default location (Statutes 3.3.1) of Lausanne, Switzerland. Budgeting guidelines for FY 2025 will be shared with budget holders in May/June 2023.

# 3 MEMBERS, RIGHTS, STATUTE 7.4.2

Application of Statute 7.4.2 (GC-decision of 2022)

7.4.2 Subject to Paragraph 7.2.3., a member whose dues not paid by March 31st will lose all rights listed in Paragraph 2.4.2.1. except for 2.4.2.2.5 which will remain valid for any event already on the FAI calendar for that year. Any valid sporting licence issued by the Member will be suspended.

A monthly report on the payment status of members is provided to EB.

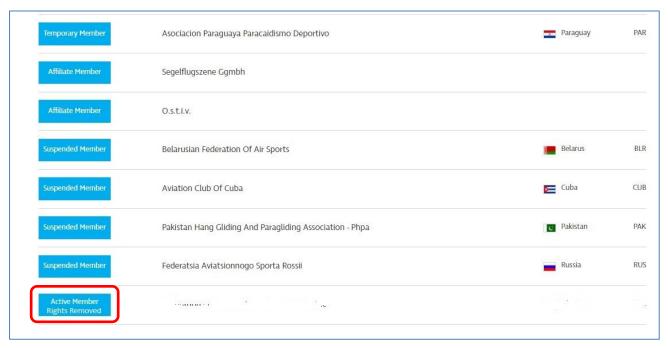
- For 2023 (year 1 after the rule change) the Executive Board agreed to withdraw the rights as per Statutes in its meeting held on 26 June 2023.
- For 2024 (year 2 after the rule change). The month of April 2024 suggested to be the 'grace' period. Info on Members' status to ASCs mid-April. Member status will also be shown on www.fai.org/members.





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ASCs will receive additional information.



A new category "Active Member Rights Removed" will be introduced and shown on the web.

# 4 ADMINISTRATION, STATISTICS

#### 4.1 SCHEDULE OF FEES

FAI By-Law 1.2.9 (effective since 20.08.2022)

Any decision with a financial implication must be communicated by Commissions to the FAI Secretariat without delay, at the latest within 28 days of the decision.

Any invoice is to be issued in FAI currency, that is Swiss Francs.

All invoices are issued by the FAI Secretariat or by using electronic workflows that are approved by the FAI Secretariat.

Any exception needs prior, written agreement by the FAI Secretary General.

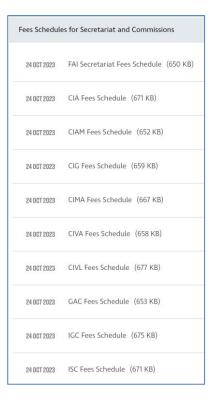
FAI By-Law 1.2.10 (effective since 20.08.2022)

All activities, fees, goods, and services which FAI is charging are listed in a separate document outside Sporting Codes or supporting guidelines. The FAI Secretariat maintains and publishes the consolidated list of such price elements in FAI currency.

Data consolidated in 2023, costs in CHF, some FAI-documents awaiting updates. Commissions maintain 'its pricelist' for the plenaries/approval.

Update Schedule @Secretariat.

- https://www.fai.org/documents
- > Other FAI Documents
- Fees Schedules for Secretariat and Commissions





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# 4.2 SECRETARIAT PROJECTS / ACTIVITIES

More detailed info was provided to GC and can be presented.

#### 4.2.1 IT

- 1. FAI PayHub API and Integration to AMS
- 2. PayPal payments development
- 3. Record Application development
- 4. Officials Management
- 5. Extranet security update
- 6. Various PHP and Framework Updates
- 7. IGC Ranking List AMS Integration
- 8. Main Database API Development

# 4.2.2 Cat1 / Cat 2 – statistics (as of YE 2023)

# 1st category events

	2023			Г	2022			2021		2020			2019			2018			2017		
	World	Continental	Others	World	Continental	Others	Warld	Continental	Others	World	Continental	Others									
CIA	2	0	1	1	0	1	1	1	1	0	0	0	0	1	3	4	0	2	0	2	1
GAC	1	0	0	2	1	0	0	0	0	0	0	0	6	0	0	8	0	0	10	0	0
IGC	3	2	0	4	0	0	2	1	0	1	0	0	3	3	0	3	0	0	4	3	0
CIAM	11	3	0	8	5	1	1	0	0	0	0	0	11	5	0	9	5	0	8	5	0
ISC- IPC	1	8	7	9	0	1	1	0	1	0	0	0	3	3	7	11	1	1	2	6	8
CIVA	3	1	0	4	1	0	3	1	0	0	0	0	4	1	0	3	1	0	4	1	1
CIVL HG	2	0	0	1	1	0	0	0	0	0	0	0	1	0	0	1	1	0	2	0	0
CIVL PG	2	0	0	0	4	0	3	0	0	0	1	0	2	0	0	0	4	0	2	0	0
CIMA	1	0	0	3	0	0	0	0	1	0	0	0	0	1	0	3	0	0	0	3	1
CIG	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0
CIACA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	26	14	8	32	12	3	11	3	3	1	1	0	30	14	10	43	12	3	32	20	11
Total		48			47			17			2			54			58			63	

#### 1st and 2nd category events

	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
CIA	3	4	3	0	6	8	7	6	7	7	7	8	6	9	7	7	8	9	8	10	9	8	10	12
GAC	2	5	1	1	8	9	11	12	10	9	3	4	2	9	13	8	5	5	6	5	3	2	6	4
IGC	58	54	31	51	69	31	47	26	33	58	42	84	59	55	50	44	41	36	24	19	9	3	9	5
CIAM	273	320	221	72	378	359	351	331	328	330	315	318	290	272	252	267	247	229	231	185	165	201	180	142
ISC / IPC	30	18	4	5	23	27	25	15	31	20	15	13	13	13	10	16	16	12	18	17	12	14	17	14
CIVA	5	5	4	0	5	4	6	5	5	8	5	5	6	4	6	6	5	5	7	4	4	5	6	7
CIVL HG	58	60	57	51	66	69	68	70	75	73	79	65	62	60	63	61	50	54	42	46	46	49	34	28
CIVL PG	273	258	219	215	259	239	226	218	221	222	223	218	227	230	215	208	190	180	126	133	96	76	60	45
CIMA	8	8	5	3	3	3	5	3	5	8	6	10	4	1	3	2	2	3	3	2	4	2	4	4
CIG	0	0	2	1	4	5	7	3	2	0	1	1	1	2	2	2	3	2	1	4	2	1	1	2
CIACA	0	0	0	0	0	0	0	0	1	0	1	0	0	0	1	0	0	0	0	0	0	0	0	0
	710	732	547	399	821	754	753	689	718	735	697	726	670	655	622	621	567	535	466	425	350	361	327	263



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# 4.2.3 Records – statistics

Ratified World/Continental records in 2023 by ASC:

CIA 2, GAC 84, IGC 2, CIG 1, CIAM 5, ISC 116, CIVL 12, CIMA 8

year	preliminary record claims	record dossiers received	records ratified	refused FAI	refused NAC	withdraw by claimant / commission
2023	251	222	232	10	16	19
2022	222	198	176	4	4	8
2021	180	132	153	8	2	7
2020	173	167	187	5	6	9
2019	403	380	344	15	9	7
2018	310	333	284	14	9	2
2017	246	202	262	6	15	39
2016	300	219	211	37	10	9
2015	391	302	314	41	5	13
2014	256	255	219	17	10	9
2013	270	228	207	1	12	8
2012	216	143	123	11	8	1
2011	163	128	102	15	8	3

# 4.2.4 Anti-Doping

Webinars supported by CIMP.

Website information

More details had been presented to GC 2023.

Extensive information:

www.fai.org/anti-doping

Whistleblowing Platform "Speak Up"

• https://s peakup.wada-ama.org

Essential to remain compliant -> condition for IOC recognition. CCQ-Audit in Q2 2024.





# **FAI ANTI-DOPING PROGRAM 2022-2023**

Area	Activity	2022	2023	WADA's Requirements
	In- Competition Testing (ICT)	5 urine tests	5 urine tests	To conduct testing based
Testing	Out of Competition Testing(OCT)	6 urine tests	6 urine tests	on risk assessment and test distribution plan
Education	Online	3 webinars	1 webinar	To create Educational Plan – indicate target group,
	Event based education	0	Over 100	learning objectives etc.
	Atypical finding	0	0	To follow any report of
Results Management	Adverse analytical finding	0	0	possible Anti-Doping Rules Violation
	Applications received	13	7	To review each application
Therapeutic Use Exemption	TUEs approved	11	6	and response question of FAI members possible prohibited substance
Investigation and Intelligence	https://www.fai.org/anti- doping-speak-up	N.A	N.A	Ensure whistle-blower reporting system and follow any wrongdoing



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#### 4.2.5 Communication

More details had been presented to GC 2023.





#### Responsibilities/Activities

Communications strategy

FAI branding / logos (FAI styleguide)

Media and public relations (press releases, social networks, publications, media, etc)

TV production and distribution

Website

#### 4.3 INSURANCE FOR OFFICIALS

Scheme initialised by request of CIVL and in place since end 2022. ASCs contribute with an estimated percentage to the overall FAI activities (Cat1s, days, number of officials). Renewed term covers 01.04.2024-31.03.2025.



https://surveys.fai.org/index.php/56876?lang=en

Page will be updated with new documents once insurance broker has provided policy.



# Travel Insurance for FAI Officials and Elected Office Holders

Personal Accident and Travel Insurance including Medical Expenses Cover

(Information as of 1st May 2023)

FAI have decided to entrust Marsh, a legally authorised broker to transact insurance business to procure an open travel insurance policy to FAI, which the latter makes available the benefit of said policy. There is no obligation to use the policy.

Such insurance covers "Elected Office Holders" (Commission Presidents, Bureau Members, Executive Board members, Staff) while they are travelling 'on duty for FAI' since several years. As of 1st April 2022 the policy has been extended to also cover elected officials (judges, juries, event director and team etc).

This scheme is in place for all **sanctioned FAI category 1-events**; and it includes pre-events/test-events if one mentions the 'main sanctioned event' in the survey. Renewal of the policy has been completed and cover is in place from **1 April 2023 – 31 March 2024**.

The following survey supports a self-registration-scheme which one should fill in prior to leaving home. Data is not shared with insurance company, nor is it monitored by FAI Secretariat.

The survey is self-explanatory. Important: For those travelling more than once during a year, you must declare your travel intentions each time you travel. Each event (meeting, sanctioned event etc) is treated individually.



2024 CIACA Plenary Meeting							
Agenda Item	FAI Secretary General report						
Annex	2024-CIACA-plenary-FAI-SG (report)						

# 4.4 FAI DOCUMENTS

• See www.fai.org/documents

Update as of 01 Jan 2023: FAI Disciplinary Code

Update as of 01 Jan 2024: Statutes, Sporting Code General Section, Code of Ethics, FAI By-Laws

Update as of 27 Feb 2024: FAI By-Laws (v2 of 2024)

# 5 FAI AIR SPORTS MARKETING & EVENTS SA (FAME)

Company cancelled on Swiss Corporate Register.

Remaining FAME-funds (approx. 20'600 CHF have been transferred to 100% shareholder = FAI in Oct 2023).

Item closed.

# 6 SECRETARIAT STAFF AS OF 02 FEB 2024

www.fai.org/secretariat



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